

Freedom of Information (FOI) Request
Received: 09 September 2022

Published: www.theccc.org.uk/about/transparency

Date: 11 October 2022
Ref: Sent by email from enquiries@theccc.org.uk

Climate Change Committee
1 Victoria Street,
Westminster, London,
SW1H 0ET
w theccc.org.uk

Your request:

This is a request under FOI / EIR for the following:

From 2 March 2022 until 9 September 2022, all written correspondence (including emails), between the Committee and senior executives at Offshore Energies UK (OEUK), and / or senior executives at Weber Shandwick, EY or Deloitte.

From 2 March 2022 until 9 September 2022, details of meetings between the Committee and senior executives at Offshore Energies UK (OEUK), and / or any senior executives at Weber Shandwick, EY or Deloitte. Please include: list of attendees, including any external consultants present; agendas, meetings, briefing notes and/ or any documents circulated ahead of/presented at the meetings.

Our response:

This request has been treated under the Freedom of Information Act 2000. Please find details of meetings and correspondence between the Climate Change Committee and senior executives at OEUK, and/or Weber Shandwick, EY or Deloitte between 2nd March 2022 and 9th September in the Annex – Part A covering correspondence and Part B covering meetings.

If you are dissatisfied with the handling of your request, you have the right to ask for an internal review. If you are not content with the outcome of the review, you may apply directly to the Information Commissioner for a decision. In keeping with our transparency policy, the information released to you will be published on www.theccc.org.uk. Please note that this publication will not include your personal data.

Kind regards,
Climate Change Committee

Annex

Part A: Correspondence

Part A)i) OEUK

From: Office, Private
Sent: 07 September 2022 12:23
To: Office, Private private.office@theccc.org.uk
Bcc: Mike Tholen, Director of Sustainability, OEUK; [Names redacted]
Subject: Letter - Climate Change Committee and National Infrastructure Commission to the Prime Minister

Good afternoon,

Please find here a link to a letter jointly written by the Climate Change Committee and National Infrastructure Commission to the Prime Minister, Rt Hon Elizabeth Truss MP.

The letter sets out our joint positions on topics including energy security, fossil fuels and the role of infrastructure in delivering Net Zero.

The CCC and NIC recommend that the Government:

- Develops credible policies for energy efficiency in buildings. Investing in efficiency now will provide meaningful reductions in the amount of energy wasted over the long-term and support the necessary transition to low-carbon heat.
- Provides and promotes a comprehensive energy advice service.
- Delivers a working market-based mechanism for low-carbon heat. This is the main policy the Government has put in train to deliver on its goal to grow the market for heat pumps.
- Makes full use of new auctions for onshore wind and solar. Renewables are the cheapest form of electricity generation.
- Delivers updated National Policy Statements for energy and acts quickly to resolve barriers to deployment of strategic energy infrastructure.

Best wishes,
[Name redacted]

[Name redacted]
Head of Private Office

Climate Change Committee
m [Number redacted]
theccc.org.uk | [@theCCCuk](https://twitter.com/theCCCuk)

[Note: Mike Tholen was included on this email sent out to many stakeholders with an embargoed copy of the CCC's letter to the Prime Minister.]

From: Deirdre Michie, CEO, OEUK
Sent: 21 July 2022 19:33
To: Chris Stark; [Name redacted]; [Name redacted]
Cc: [Name redacted]; [Name redacted]; [Name redacted]
Subject: Re: Invitation to speak with OEUK Board

Chris

Thank you that is brilliant - very much appreciate you doing this.

Yes can [Name redacted] please liaise with [Name redacted], ccd to this email.

Kind regards

Deirdre

Deirdre Michie

Chief Executive Officer

[Email address redacted]

Tel: [Number redacted] (Direct) / [Number redacted] (Switchboard) / Mobile:

[Number redacted]

OEUK, 4th Floor, Annan House, 33-35 Palmerston Road, Aberdeen, AB11 5QP

From: Chris Stark

Sent: 21 July 2022 19:15

To: Deirdre Michie; [Name redacted]; [Name redacted];

Cc: [Name redacted]; [Name redacted]; [Name redacted]

Subject: RE: Invitation to speak with OEUK Board

Hi Deirdre,

I'm sorry for the slow reply – a combination of annual leave and a work trip to the north of England to see a few sites for Hydrogen production and use.

I would very much like to do the dinner on the 13th. At the moment I have a few things in my diary – but [Name redacted] might be able to rearrange things. I'm due to be in Scotland that week.

If we can't make that week work, I would like to find an alternative way to meet the Board.

Is there someone at OEUK that [Name redacted] can liaise with?

Chris

Chris Stark

Chief Executive

Climate Change Committee

m [Number redacted]

theccc.org.uk | @ChiefExecCCC

From: Deirdre Michie

Sent: 21 July 2022 14:02

To: Chris Stark

Cc: [Name redacted]; [Name redacted]; [Name redacted]

Subject: RE: Invitation to speak with OEUK Board

Hi Chris

I hope you had a good break?

I was wondering if you have been able to give this invitation any thought and whether you may be able to attend?

Kind regards

Deirdre

Deirdre Michie
Chief Executive Officer
[Email address redacted]
Tel: [Number redacted] (Direct) / [Number redacted] (Switchboard) / Mobile:
[Number redacted]
OEUK, 4th Floor, Annan House, 33-35 Palmerston Road, Aberdeen, AB11 5QP

From: Deirdre Michie
Sent: 04 July 2022 13:59
To: Chris Stark
Cc: [Name redacted]; [Name redacted]; [Name redacted]
Subject: Invitation to speak with OEUK Board

Dear Chris

Congratulations on another landmark and significant progress report last week. Good to see some progress while appreciating the big gaps out there.

I was wondering if you would be able to come and speak with the OEUK Board at some point? Having them hear directly from you as well as being able to discuss some of their issues, would be powerful and helpful.

Is this something you might consider please? We have our Board awayday dinner in Aberdeen on the evening of the 13th September and then a full board working day on the 14th. If the dinner might work for you – that would be excellent, but if not and you would be up for speaking with them, we could see what else might work for your diary?

Many thanks and kind regards,

Deirdre
Deirdre Michie
Chief Executive Officer
[Email address redacted]
Tel: [Number redacted] (Direct) / [Number redacted] (Switchboard) / Mobile:
[Number redacted]
OEUK, 4th Floor, Annan House, 33-35 Palmerston Road, Aberdeen, AB11 5QP

From: [Name redacted], PA to CEO, OEUK
Sent: 1 July 2022 11:00
To: Chris Stark
Subject: OEUK : Deirdre Michie

Sent on behalf of Deirdre Michie, CEO of OEUK

Dear Chris,
By the end of 2022, I will have been in post as CEO of OEUK for almost 8 years. It's been a real privilege to work with you while championing the sector through what have been some incredibly challenging and testing times.

I think that in working together so collaboratively, we have moved the industry on in a constructive and positive way. As a result, we have helped to

sustain it and position it well to play its part in the success of the UK's economy and society and the challenges of security of supply, affordability and climate change.

However, given the length of time I have been in the role and where the organisation has evolved to it's important that I hand over the baton to someone who can continue to take the organisation forward through its next phase, which will require a multi-year commitment.

It is therefore my intention to step down at the end of 2022, to ensure a smooth and seamless transition, while remaining fully focused on delivering the day job and its ongoing challenges for the rest of the year.

I hope I will meet with most of you during the coming months, so that I can personally thank you for all your support during my time at OEUK.

It has been and continues to be an extraordinary role and a great honour to represent this industry to the best of my ability.

Anyone in my position is only as good as their team and it is to my OEUK colleagues that I pay particular thanks for everything that they have done in supporting me and working with you, and in consistently and proudly helping to drive positive change while representing the sector so well.

The recruitment process for my replacement will start immediately, with recruitment consultants being appointed so that we can ensure the next CEO is in place by year end.

Kind regards.

Deirdre

Deirdre Michie

Chief Executive Officer

[email address redacted]

Tel: [Number redacted] (Direct) / [Number redacted] (Switchboard) / Mobile:

[Number redacted]

OEUK, 4th Floor, Annan House, 33-35 Palmerston Road, Aberdeen, AB11 5QP

From: Office, Private

Sent: 28 June 2022 12:27

To: Office, Private private.office@theccc.org.uk

BCC: Mike Tholen; [Names redacted]

Subject: Climate Change Committee 2022 Progress Report to Parliament - strictly embargoed until 00:01 Wednesday 29th June

Good afternoon,

I am writing to provide you with the Climate Change Committee's 2022 Progress Report to Parliament.

This year's report includes a new monitoring framework for tracking progress towards Net Zero. As with last year, recommendations are provided department-by-department for the UK Government as well as to each of the Devolved Administrations.

We would welcome reactive comments from you.

Please note that this report and accompanying press release are strictly embargoed until 00:01 on Wednesday 29th June 2022. We therefore respectfully ask that you only share these documents with key internal contacts ahead of then.

The report and press release are available to access and download through the below password protected link:

Link:

<https://climatechangecommittee1.box.com/s/ckn0y43zl9blapc9mk17gwja5flxfzzy>

Password: Pr0gr£ss

We once again stress that the documents in that folder are strictly embargoed until 00:01 Wednesday 29th June 2022. Please do not share until then.

Best regards,

[Name redacted]
Head of Private Office

Climate Change Committee
m [Number redacted]
theccc.org.uk | @theCCCuk

[**Note:** Mike Tholen was included on this email sent out to many stakeholders with an embargoed copy of the CCC's Progress Report.]

Part A)ii) Weber Shandwick

The CCC has no correspondence with Weber Shandwick in the period outlined to disclose.

Part A)iii) EY

From: Isla Hay, Associate Partner, EY
Sent: 17 August 2022 11:45
To: [Name redacted]; [Name redacted]
Subject: Re: Preparing for the 27th September

Hello

Thank you that would be very kind .
Kind regards isla

From: [Name redacted]
Sent: 17 August 2022 11:43
To: [Name redacted]; Isla Hay
Subject: RE: Preparing for the 27th September

Hi [Name redacted] and Isla
That works for [Name redacted]. If OK with Isla I am happy to send a Teams
invite.

Look forward to hearing from you.
Best wishes
[Name redacted]

From: [Name redacted]
Sent: 17 August 2022 11:35
To: Isla Hay
Cc: [Name redacted]
Subject: RE: Preparing for the 27th September

Hi Isla,

Many thanks for these dates. Chris could do a call at 3:30-4pm on Friday 16th
– would that be ok?

All the best,

[Name redacted]
Executive Assistant

Climate Change Committee
m [Number redacted]
theccc.org.uk | @theCCCuk

From: Isla Hay
Sent: 15 August 2022 17:32
To: Chris Stark; [Name redacted]
Cc: [Name redacted]
Subject: RE: Preparing for the 27th September

Hello [Name redacted]

I hope you are well.

I've checked diaries and I think this may need to be a teams meeting as
[Name redacted] is only available for physical meetings on Mondays or when
I am away on annual leave.

Could I suggest;

9th September – 1pm onwards on TEAMS
12th September – 12.30pm on TEAMS
16th September – 2pm onwards on TEAMS
Or 22nd September = in person at 10am at [Location redacted]

Many thanks in advance for your help.

Kind regards
Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London
Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [Email address
redacted] Mobile: [Number redacted]
Website: <http://www.ey.com>

From: Chris Stark
Sent: 15 August 2022 14:19
To: Isla Hay; [Name redacted]
Cc: [Name redacted]
Subject: RE: Preparing for the 27th September

Hi Isla,

Very happy to meet, but I'm afraid I travel down to London on a Tuesday morning, so I couldn't do either of those dates. Any other times that might work?

I've copied to [Name redacted], who rules my diary.

Chris

Chris Stark
Chief Executive

Climate Change Committee
m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Isla Hay
Sent: 9 August 2022 14:04
To: Chris Stark
Cc: [Name redacted]
Subject: Preparing for the 27th September

Hello Chris

Hope you are well and enjoying the summer. I was in Greenock at the weekend for a memorial service and it was much cooler than the South.

We are pleased with the responses to our invitation for the 27th September which I think is testament to the commitment and concern around what needs to be done in the built environment. I was wanting to suggest that I invite you to meet with at least [Name redacted] and I in advance of the 27th . With that in mind I was wondering if you might be free on either the 6th or 20th September to meet. [Name redacted] and I sometimes meet in [Location redacted] for breakfast and if that worked for your diary we could do that, otherwise a physical or virtual meeting would suffice.

Let me know what would work for you.

Kind regards

Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [Email address redacted] Mobile: [Number redacted]
Website: <http://www.ey.com>

[Meeting invitation]
From: Isla Hay
Sent: 13 July 2022 15:23

To: Chris Stark
Subject: Senior Ladies in Real Estate Dinner
Date: 27 September 2022 18:30-21:30

Hello

Confirming our next dinner meeting which Chris Stark has very kindly agreed to attend and speak to the table about the task at hand and what needs to be done to achieve the UK's path to Net Zero. (He is CEO of the Climate Change Commission)

Kind regards

Isla

From: Isla Hay
Sent: 13 July 2022 15:28
To: Chris Stark
Subject: RE: Senior Ladies in Real Estate Dinner

Hope you have had a lovely break. I was just inviting Rob Doepel to come and join us and you may have got another invite. Rob leads EY Carbon and I thought it would be helpful to have him in the room.

Acceptances are going well so everyone from Goldman Sachs to British Land. I have had to get a slightly bigger room J

Kind regards

Isla

From: Chris Stark
Sent: 13 July 2022 15:24
To: Isla Hay
Subject: Automatic reply: Senior Ladies in Real Estate Dinner

Thanks for getting in touch.
I am on leave for a couple of weeks. Back on Monday, 18 July.
I'll check emails periodically, but please text if you need something urgently.
Chris
[Number redacted]

From: Chris Stark
Sent: 29 June 2022 12:24
To: Isla Hay
Subject: Great Broadcast!

That's very kind of you Isla. We're very pleased with it - we had a few thousand watching online.

Chris Stark
Chief Executive, Climate Change Committee
@ChiefExecCCC | [Number redacted]

From: Isla Hay
Sent: 29 June 2022 11:28

To: Chris Stark
Subject: Great Broadcast!

Hello Chris

Just wanted to say I enjoyed the broadcast this morning very much. Very useful analysis of progress and very helpful for some things I am looking at supporting.

Glad to see you are still in one piece after your performance at Glastonbury!

Kind regards, Isla

Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [email address redacted] Mobile: [Number redacted]
Website: <http://www.ey.com>

From: Chris Stark
Sent: 22 June 2022 14:22
To: Isla Hay
Subject: Re: Our call

Great. Thanks Isla.

Chris Stark
Chief Executive, Climate Change Committee
@ChiefExecCCC | [Number redacted]

From: Isla Hay
Sent: 22 June 2022 14:04
To: Chris Stark
Subject: RE: Our call

Hello Chris

Hope you are having a good day.

Following up on our conversation yesterday please can I invite you to join us on the 27th September at 18.30 for drinks and dinner at our offices at Canary Wharf. The evening as I mentioned is for Senior ladies in real estate who have responsibility large real estate portfolios predominantly in the UK.

I will send calendar invites shortly.

Kind regards, Isla

--

Find us on: Facebook | LinkedIn | Twitter | YouTube
Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [email address redacted] Mobile: [Number redacted]
Website: <http://www.ey.com>

From: Chris Stark
Sent: 21 June 2022 20:54
To: Isla Hay
Subject: RE: Our call

Either of those dates work for me Isla. Just let me know which suits best.

Chris Stark
Chief Executive

Climate Change Committee
m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Isla Hay
Sent: 21 June 2022 20:10
To: Chris Stark
Subject: RE: Our call

Hello Chris

An absolute pleasure to speak earlier today. I have signed up for the Progress Report next week and look forward to that update.

The dates in September which would appear to work are the 21st and 27th September. Would either of these work for your diary to join our dinner?

I thought I would share this photo of our building today and large post it note reminding people of the world's to do list.

[Image]

Hope you have a safe trip to Glastonbury and finally I can say I have met with a Glastonbury Performer. Hope it goes well.

Kind regards, Isla

--

Find us on: Facebook | LinkedIn | Twitter | YouTube
Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [Email address redacted] Mobile: [Number redacted]
Website: <http://www.ey.com>

From: Chris Stark
Sent: 21 June 2022 17:06
To: Isla Hay
Subject: RE: Our call

Just on another call – will ring back.

Chris Stark
Chief Executive

Climate Change Committee

m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Isla Hay
Sent: 21 June 2022 16:58
To: Chris Stark
Subject: Our call

Hello I am just back from hospital and so can do a teams call if that would be preferable.

Kind regards, Isla

--

Find us on: Facebook | LinkedIn | Twitter | YouTube
Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London
Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [Email address redacted]
Mobile: [Number redacted]
Website: <http://www.ey.com>

From: Chris Stark
Sent: 20 June 2022 16:11
To: Isla Hay
Subject: RE arranging a phone call

Happy to speak then. Just ring.

Chris Stark
Chief Executive

Climate Change Committee
m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Isla Hay
Sent: 20 June 2022 16:08
To: Chris Stark
Subject: RE: Arranging a phone call

Hello Chris

Sounds like a sensible plan to stay put. I am heading back to Islay on Friday and it would be good to get stuck there. How late do you work tomorrow as I am being dragged to hospital for a 3.45pm and may not be back until 5.30pm but could do a quick call then or earlier if I get back sooner and have your mobile?

Kind regards

Isla

From: Chris Stark
Sent: 20 June 2022 15:58
To: Isla Hay
Subject: RE: Arranging a phone call

Hi Isla,

Same for me – I'm going to stay up here in Scotland. So I've unexpectedly got tomorrow afternoon free entirely – are you available then?

Chris

Chris Stark
Chief Executive

Climate Change Committee
m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Isla Hay
Sent: 20 June 2022 12:41
To: Chris Stark
Subject: Arranging a phone call

Hello Chris

Thank you and lovely to hear from you. I am stuck at home due to strike actions. My number is [Number redacted]. Let me know when you are available.

Kind regards, Isla

--

Find us on: Facebook | LinkedIn | Twitter | YouTube
Isla Hay | Associate Partner | Real Estate Ernst & Young LLP1 More London
Place, London SE1 2AF, United Kingdom
Office: [Number redacted] | Direct: [Number redacted] | [Email address
redacted] Mobile: [Number redacted]
Website: <http://www.ey.com>

From: [Name redacted]
Sent: 11 March 2022 14:39
To:
Bcc: Doug Johnston, Partner, EY; [Names redacted]
Subject: Financing Adaptation Research

Dear all,

The CCC has commissioned Frontier Economics and Paul Watkiss Associates to carry out a research project on 'Barriers to Financing Adaptation Actions in the UK'. The project will include a literature review and a small number of case studies (covering private sector and public sector organisations) to document examples of financing adaptation and better understand the barriers. This evidence base will be used to develop recommendations and inform a larger CCC report on financing adaptation.

The project is working to tight timescales and so we are writing now to request suggestions for:

Are there any particular papers, studies or other existing evidence (for example, experts/practitioners that they should speak to) that you think they should include in their review?

Are there any particular potential case studies or examples of financing adaptation that you think they should investigate?

If you have any suggestions, please could you let me know by close of play Friday 18th March, and if you have any questions about the research project or report, please let me know.

Thank you and best wishes,

[Name redacted]

[Name redacted]
Senior Analyst - Adaptation

Climate Change Committee
m [Number redacted]
theccc.org.uk | @theCCCuk

[Note: Doug Johnston was included on this email sent out to many stakeholders requesting evidence for a report but he did not respond and the CCC has not had correspondence with him since]

Part A)iv) Deloitte

From: Siobhan Gardiner
Sent: 6 September 2022 16:10
To: Chris Stark
CC: [Name redacted]; [Name redacted]
Subject: RE:UK Circularity Gap Report - UKCCC input?

Dear Chris,

Thank you again for your engagement earlier in the year RE: Carbon Markets.

Another area of thought leadership that we are focusing on is the UK Circularity Gap Report commissioned by Circle Economy (we are also working on several other jurisdictions). Work is underway, and I wanted to get in touch with you as the team sets to convene an expert committee. It would be fantastic to engage with the UKCCC on this, and explore how you or a member of the team might want to participate.

If this is something that you would be happy to discuss – please let me know.

The report aims to:

Provide an clear picture of the circular economy landscape in the UK while proposing potential future pathways for the government officials and businesses in the UK.

The proposed outputs will provide a deeper understanding of the resource reality of the UK - focusing on extraction, processing, production, consumption and end-of-use management.

In addition, are you heading to NY Climate Action Week? We are hosting a roundtable for the Climate Champions at our NY office on 21st September titled "How Private Sectors can work together with cities to build resilience",

with Mahmoud opening the discussion. Please do let me know if you would like to join.

Best,
Siobhan
Dr Siobhan Gardiner
Pronouns: she/her/hers
Director | ESG Advisory | Deloitte LLP
1 New Street Square, London, EC4A 3HQ
D: [Number redacted] | M: [Number redacted]
[Email address redacted] | www.deloitte.co.uk

From: Siobhan Gardiner, Director, Deloitte
Sent: 5 May 2022 18:04
To: Chris Stark
CC: [Name redacted]; Hannah Routh, Partner, Deloitte; Diane Slater, Deloitte Academy Director, Deloitte
Subject: RE:Deloitte Academy event - climate series article

Thank you Chris, the team will get cracking.

Best,
Siobhan

From: Chris Stark
Sent: 5 May 2022 18:33
To: Siobhan Gardiner
Cc: [Name redacted]; Hannah Routh; Diane Slater
Subject: [EXT] RE: RE:Deloitte Academy event - climate series article

Yes – happy to do it, but the biggest challenge I have is time. So if you can pull it together, I'll be happy to have a quick look.

Chris Stark
Chief Executive

Climate Change Committee
m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Siobhan Gardiner
Sent: 5 May 2022 09:30
To: Chris Stark
Cc: [Name redacted]; Hannah Routh; Diane Slater
Subject: RE:Deloitte Academy event - climate series article

Hi Chris,

Many thanks again for joining us at the Academy event on Tuesday. As mentioned, the engaging discussion was very well received! Our brand team have been in touch as they are keen to repurpose your contributions to the session for a climate series they run. The series aims to share articles structured as 'five key lessons' from leaders in the climate space, with this one set to focus on navigating carbon markets. Is this something you would be interested in?

We carried out a similar exercise following our Academy event with Nigel a few weeks ago – see below:

COP26: Five key lessons from Nigel Topping | Deloitte UK

No pressure, but if you are interested the team will follow-up with a draft based on the discussion from Tuesday.

Please let me know if so, and the team will be in touch.

Best,

Siobhan

Dr Siobhan Gardiner

Pronouns: she/her/hers

Director | ESG Advisory | Deloitte LLP

1 New Street Square, London, EC4A 3HQ

D: [Number redacted] | M: [Number redacted]

[Email address redacted] | www.deloitte.co.uk

From: [Name redacted]

Sent: 2 March 2022 12:26

To: Siobhan Gardiner

CC: Diane Slater

Subject: RE: RE: Introductions - carbon markets

Dear Siobhan,

I can confirm that Chris is available on the 27th April and 3rd May. Would you be able to send a placeholder for whichever of those suits you best?

Kind regards,

[Name redacted]

Executive Assistant

Climate Change Committee

m [Number redacted]

theccc.org.uk | [@theCCCuk](https://twitter.com/theCCCuk)

From: Siobhan Gardiner

Sent: 2 March 2022 12:13

To: Chris Stark

Cc: Diane Slater

Subject: RE: Introductions - carbon markets

Dear Chris,

I trust that following the close of the consultation on Monday that the volume of responses was good!

I'd like to share our prospective dates for the next session – same format as suggested previously:

26 April

27 April

3 May

Could you please let me know if we could pencil you in for any of these dates?

Many thanks,

Siobhan

From: Siobhan Gardiner
Sent: 16 February 2022 13:23
To: Chris Stark
Cc: Diane Slater
Subject: RE: RE: Introductions - carbon markets

Many thanks for swift response Chris. We are also looking at prospective dates for a follow on session(s) in Apr/May, I will keep you posted on those!

Speak soon,

Siobhan

From: Chris Stark
Sent: 16 February 2022 13:19
To: Siobhan Gardiner
Cc: Diane Slater
Subject: [EXT] RE: RE: Introductions - carbon markets

Hi Siobhan,

I'm very really keen to help, but I can't do that date I'm afraid. I'll be travelling.

Let me know if I can help with other events.

Chris

Chris Stark
Chief Executive

Climate Change Committee
m [Number redacted]
theccc.org.uk | @ChiefExecCCC

From: Siobhan Gardiner
Sent: 16 February 2022 12:04
To: Chris Stark
Cc: Diane Slater
Subject: RE: Introductions - carbon markets

Dear Chris,

Great to meet you on 7th February in the introductory call to IC-VCM.

Separately, I wanted to reach out regarding an opportunity to speak on Tuesday 8th March 08:30-10:00 at a webinar on the carbon markets.

Deloitte, in collaboration with Chapter Zero, host regular discussions and briefings for Board Directors and senior executives on Climate and ESG as part of our Deloitte Academy Board programme. The aim of this series is to

equip board directors with knowledge of climate impact and to provide practical guidance to help boards and their stakeholders assess the impact on their organisation and plan for the risks and opportunities arising. The Deloitte Academy is a highly regarded programme of insight, learning and debate for board directors and senior executives of major UK companies.

Recent speakers have included Mark Carney, Professor Partha Dasgupta, Howard Covington, Dr Emily Shuckburgh and Prof Diane Coyle along with Board members from businesses such as Tesco, AstraZeneca and IAG. The members of our board programme are senior business leaders from UK & global organisations.

I'm aware of your Chapter Zero webinar from early last year RE: 6th Carbon Budget and the role of UK business in the net zero transition. Given your active call for evidence on Carbon Offsets, would you be willing to speak at our March webinar?

If you are available and happy to contribute, please let me know and I will schedule a call to discuss this further. I would like to introduce my colleague Diane Slater who leads the Academy and who would join the call.

I look forward to hearing from you.

Best,
Siobhan
Dr Siobhan Gardiner
Pronouns: she/her/hers
Director | ESG Advisory | Deloitte LLP
1 New Street Square, London, EC4A 3HQ
D: [Number redacted] | M: [Number redacted]
[Email address redacted] | www.deloitte.co.uk
I am currently on secondment to the Integrity Council for Voluntary Carbon Markets (IC-VCM). Please be patient for a reply.

Part B: Meetings

Part B)i) OEUK

Chris Stark discussion with board of Offshore Energies UK

13 September 2022 18:00

Aberdeen

This meeting is outside of the dates requested in the Freedom of Information request. However, a readout has been included below in the interest of transparency.

Readout of discussion, written by Chris Stark 14/9:

I talked to them about four issues:

- the state of the climate - and the unequivocal influence of fossil fuel emissions on recent climate change
- the declining role of oil and gas in the net zero transition - and the CCC letter on the climate compatibility checkpoint for new oil and gas production (Feb 22)

- the change in conditions over the last 12 months - changes in UK politics and policy; the European energy price crisis
- Advice to the oil and gas sector - increasing proportion of Oil and Gas capex on clean energy (presently 5%); the urgent need to increase the ambition of the North Sea transition deal on production emissions; leaning into the clean energy transition as it accelerates across Europe following the Putin-led gas supply constraints

No accompanying slides were presented or shared for this meeting.

Attended by: OEUK board members. A record of names is not held by the CCC.

Mike Tholen : Chris Stark

9 September 2022 14:30-15:00

Online

A briefing call in advance of Chris Stark speaking at an OEUK dinner on 13 September

Attended by: Chris Stark, Chief Executive, CCC; Mike Tholen, Director of Sustainability, OEUK

Part B)ii) Weber Shandwick

The CCC has no meetings with Weber Shandwick in the period outlined to disclose.

Part B)iii) EY

The CCC has no meetings with EY in the period outlined to disclose.

Part B)iv) Deloitte

LSE Adaptation Panel

15 June 2022 16:45-17:45

Online

An online panel discussion set up and chaired by Swenja Surminski of the CCC Adaptation Committee, involving Vanessa Otto-Mentz, Partner at Deloitte. Invite copied below:

From: Swenja Surminski, CCC Adaptation Committee member

Sent: 9 June 2022 05:41

To: Rosalyn Schofield, former CCC Adaptation Committee member; Vanessa Otto-Mentz, Partner, Deloitte; [Name redacted]

Subject: LSE Adaptation Panel

Dear Rosalyn, Vanessa and [Name redacted]

many thanks for agreeing to join the LSE Adaptation Panel on Wednesday, 15/06.

Below the Zoom Link.

The Panel will run 4:45pm - 5:45pm UK time. Audience will be a mix of private sector and civil society who are completing an executive education summer school on climate change at LSE. I will moderate and start with inviting you to introduce yourselves and to say a few words about your work on climate adaptation, or any personal adaptation experiences you want to share. Will

then run this as a conversation: what is important when trying to adapt, barriers, challenges, success stories etc. followed by Q&A from the audience.

Looking forward to it!
Best wishes
Swenja

[Zoom invitation]

Deloitte Academy Webinar

3 May 2022 08:00-10:00

Online

Chris Stark delivered a webinar to Deloitte staff on the topic of Carbon Markets and Carbon Pricing.

It was attended by a large number of Deloitte staff; a record of names is not held by the CCC.

Deloitte Academy briefing call | Carbon Markets and Carbon Pricing

25 April 2022 15:00-15:30

Online

This briefing call was set up to discuss the webinar Chris Stark agreed to deliver in advance.

Attended by: Chris Stark; Hannah Routh; Siobhan Gardiner; Diane Slater;
[Other names redacted]