

2024-2027

Corporate Plan

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The Committee (CCC)



Professor Piers Forster
Interim Chair

Piers Forster is Director of the Priestley Centre for Climate Futures and Professor of Physical Climate Change at the University of Leeds. He has played a significant role authoring Intergovernmental Panel on Climate Change (IPCC) reports, and is a coordinating lead author role for the IPCC's sixth assessment report.



Professor Keith Bell

Keith Bell is a co-Director of the UK Energy Research Centre (UKERC), a Chartered Engineer and a Fellow of the Royal Society of Edinburgh. He has been at the University of Strathclyde since 2005, was appointed to the Scottish Power Chair in Smart Grids in 2013 and has been involved in energy system research in collaboration with many academic and industrial partners.



Professor Michael Davies

Michael Davies is Professor of Building Physics and Environment at the UCL Institute for Environmental Design and Engineering (IEDE). At UCL his research interests relate to the complex relationship between the built environment and human wellbeing. He is also Director of the Complex Built Environment Systems Group at UCL and a member of the Scientific Advisory Committee of 'Healthy Polis'.



Dr Steven Fries

Steven Fries is a Senior Associate Fellow at the Institute for New Economic Thinking at the Oxford Martin School, University of Oxford, and Non-resident Senior Fellow at the Peterson Institute for International Economics. Steven has previously held roles as group chief economist at Shell and chief economist at the Department of Energy and Climate Change.



Professor Corinne Le Quéré FRS

Corinne Le Quéré is a Royal Society Research Professor at the University of East Anglia (UEA), specialising in the interactions between climate change and the carbon cycle. She was lead author of several assessment reports for the UN's Intergovernmental Panel on Climate Change (IPCC) and she currently Chairs the French Haut Conseil pour le Climat.



Nigel Topping CMG

Nigel Topping was appointed by the UK Prime Minister as UN Climate Change High Level Champion for COP26. In this role Nigel mobilised global private sector and local government to take bold action on climate change, launching the Race To Zero and Race To Resilience campaigns and, with Mark Carney, the Glasgow Financial Alliance for Net Zero.

Adaptation Committee (AC)



Baroness Brown of Cambridge DBE FRS
Chair, Adaptation Committee

Baroness Brown of Cambridge DBE FREng FRS (Julia King) is an engineer, with a career spanning senior engineering and leadership roles in industry and academia. She currently serves as Chair of the CCC's Adaptation Committee; non-executive director of Ceres Power, Ørsted and Frontier IP; Chair of the Carbon Trust; and Chair of the House of Lords Science and Technology Select Committee.



Dr Ben Caldecott

Ben Caldecott is the founding Director of the Oxford Sustainable Finance Group and the inaugural Lombard Odier Associate Professor of Sustainable Finance at the University of Oxford. Ben is also the founding Director and Principal Investigator of the UK Centre for Greening Finance & Investment (CGFI), established by UK Research and Innovation in 2021 as the national centre to accelerate the adoption and use of climate and environmental data and analytics by financial institutions internationally.



Professor Michael Davies

Michael Davies is Professor of Building Physics and Environment at the UCL Institute for Environmental Design and Engineering (IEDE). At UCL his research interests relate to the complex relationship between the built environment and human wellbeing. He is also Director of the Complex Built Environment Systems Group at UCL and a member of the Scientific Advisory Committee of 'Healthy Polis'.



Professor Richard Dawson

Richard Dawson is Professor of Earth Systems Engineering and Director of Research in the School of Engineering at Newcastle University. Over the last two decades his research has focused on the analysis and management of climatic risks to civil engineering systems, including the development of systems modelling of risks to cities, catchments and infrastructure networks.



Professor Nathalie Seddon

Nathalie Seddon is Professor of Biodiversity and Founding Director of the Nature-based Solutions Initiative in the Department of Biology at the University of Oxford. Nathalie trained as an ecologist at Cambridge University and has over 25 years of research experience in a range of ecosystems across the globe. As a University Research Fellow of the Royal Society, she developed broad research interests in the origins and maintenance of biodiversity and its relationship with global change.



Professor Swenja Surminski

Swenja Surminski is Chair of the Munich Climate Insurance Initiative, Managing Director Climate and Sustainability at Marsh McLennan and Professor in Practice at the Grantham Research Institute at the London School of Economics (LSE). Her work focuses on capacity building and knowledge transfer between science, policy and industry, building on her work in industry and as advisor to governments, private sector and civil society, including as Visiting Academic at the Bank of England.

1. Committee remit and structure

The Climate Change Committee (CCC) is an independent, statutory non-departmental public body established under the Climate Change Act 2008 (the Act). Our purpose is to advise the UK government, Parliament and the devolved administrations on cutting emissions and preparing for climate change. The CCC consists of two committees: a committee advising on reducing greenhouse gases in line with legislative requirements across the UK (the Committee) and an Adaptation Committee (AC) which advises the risks from climate change and actions the UK and devolved nations should take to adapt.

The Act requires the Committee to have a Chair and not less than five and not more than eight other members. The Committee is sponsored by the Department for Energy Security and Net Zero (DESNZ), the Northern Ireland Executive, the Scottish Government and the Welsh Government. The Chair and Committee Members are appointed by our sponsoring organisations.

The AC, also established under the Act, advises the UK government and devolved administrations on their assessment of the risks and opportunities from climate change. It also reports on progress in adaptation, including in relation to the UK Government's National Adaptation Programme (mainly covering England) and the Scottish Government's Climate Change Adaptation Programme. Similar advice is also provided to the other devolved administrations upon request, or in line with their legislative arrangements.

The Act requires the Adaptation Committee to have a Chair and not less than five other Committee Members. The Adaptation Committee is jointly sponsored by the Department for Environment, Food and Rural Affairs (Defra), the Northern Ireland Executive, the Scottish Government and the Welsh Government. Committee Members are appointed by our sponsoring organisations.

The Committees are supported by a Secretariat comprising public servants and expert secondees. The Secretariat is responsible for delivering a complex analytical work programme, stakeholder engagement, representing the Committee at public events as well as developing and formulating recommendations to government.

1.1 Strategic priorities

Our strategic priorities are to:

- Provide impartial advice on emissions targets and preparing for climate change
- Monitor progress in reducing emissions, achieving carbon budgets and preparing for climate change
- Conduct independent analysis into climate change science, economics and policy
- Engage with stakeholders to promote understanding and inform an evidence-based debate on climate change and its impacts, and measures to address it.

To deliver our strategic priorities we:

- Conduct independent analysis into climate change science, economics and policy
- Engage with a wide range of organisations and individuals to promote understanding, and inform evidence-based debate on climate change and its impacts, to support robust decision-making

The Committees are required to fulfil specific duties and statutory requirements under UK and devolved legislation, including:

Table 1

Legislation	Summary of statutory duties
<p>Climate Change Act (2008)</p>	<ul style="list-style-type: none"> • Advise on the appropriate level of the UK's carbon budgets and steps required to meet them. The budgets define the maximum level of CO2 and other greenhouse gases which the UK can emit in each five-year budget period. • Report to the UK Parliament and the devolved legislations annually on progress towards meeting UK carbon budgets and recommend actions to keep budgets on track. • Report to the UK Parliament biennially on the progress the government is making towards assessment of progress in preparing for climate change in England. • Evaluate progress towards implementation of the UK Government's National Adaptation Programme, and reporting to the UK Parliament. • Provide advice on the preparation of each assessment of the risks for the United Kingdom of the current and predicted impact of climate change. • Provide advice on emissions from international aviation and shipping. • Provide advice, analysis, information or other assistance to the UK government or Devolved Administrations as requested.
<p>Climate Change (Scotland) Act 2009</p>	<ul style="list-style-type: none"> • Advise on the appropriate level of statutory targets in Scotland (including annual targets). • Monitor and report on progress to Scotland's emissions reduction targets and recommending actions to keep on track. • Prepare independent assessments of the Scottish Government's Climate Change Adaptation Programme. • Provide advice, analysis, information or other assistance to the Scottish government as requested.
<p>Infrastructure Act 2015</p>	<ul style="list-style-type: none"> • Advise on the impact of the exploitation of onshore petroleum on UK carbon budgets and the 2050 target.
<p>Environment (Wales) Act 2016</p>	<ul style="list-style-type: none"> • Advise on the appropriate level of statutory targets and carbon budgets in Wales. • Advise on the progress made towards meeting carbon budgets and targets, whether those budgets and targets are likely to be met and any further measures that are needed. • Provide advice, analysis, information or other assistance to Welsh Ministers as requested.
<p>Planning (Scotland) Act 2019</p>	<ul style="list-style-type: none"> • Requires Scottish Ministers to consult the CCC on each new revised National Planning Framework.
<p>Climate Change Act (Northern Ireland) 2022</p>	<ul style="list-style-type: none"> • Provide advice on the level of carbon budgets and emissions targets for Northern Ireland and the development of the Climate Action Plan. • Provide advice on the development of proposals to make regulations arising from the Act e.g., climate change public body reporting. • Advise on the progress made towards meeting emissions targets and carbon budgets, whether those targets and budgets are likely to be met, and whether any further measures are needed to meet those targets and budgets. • Prepare independent assessments of the Northern Irish Administration's Adaptation Programme including an assessment of the progress made and recommendations for the next Adaptation Programme.

1.2 Business plan

1.2.1 01 April 2024 – 31 March 2025 activities

The Committee is engaged in delivering two substantial programmes of work; the 7th Carbon Budget Advisory Report, due to be published Spring 2025, and the 4th Climate Change Risk Assessment (CCRA4), due to be published Summer 2026.

The table below sets out the planned publication dates for other key reports and briefing notes. All planned timings are subject to review; forthcoming publications and expected publication dates are updated regularly on the CCC website.

Table 2	
Month	Publication
May 2024	<ul style="list-style-type: none"> • CCRA Methodology
June 2024	<ul style="list-style-type: none"> • UK Progress Report: A statutory report providing a comprehensive overview of the UK Government's progress to date in reducing emissions
September 2024	<ul style="list-style-type: none"> • CCC Annual Report & Accounts. The CCC's business objectives, achievements, and financial statements for the period 1 April 2022 to 31 March 2023. • NDC Advice • NICCAP3 - Advice on the development of the 3rd NI Climate Change Adaptation Programme (post consultation)
November 2024	<ul style="list-style-type: none"> • Scottish Progress Report on Reducing Emissions
March 2025	<ul style="list-style-type: none"> • 7th Carbon Budget Advice Report • Northern Ireland – Fourth Carbon Budget • Northern Ireland Climate Action Plan - provision of analysis and advice to support the development of the second Climate Action Plan • Northern Ireland - Climate Change Reporting by public bodies - Provision of advice on development of Regulations • Northern Ireland - Advice on development of Just Transition Commission Regulations

1.2.2 Planned activities April 2025 - March 2027

We keep this corporate plan continually under review, all planned timings are subject to review. Forthcoming publications and expected publication dates are updated regularly on the CCC website.

Table 3

UK and England

Scope	Report	Reporting cycle	Planned publication timing
England	Adaptation Progress Report	Biennial report	April – June 2025
UK	Annual Report & Accounts	Annual report	September 2025 September 2026
UK	Mitigation Progress Report	Annual report	June 2025 June 2026

Table 4

Northern Ireland

Scope	Report	Reporting cycle	Planned timing
Northern Ireland	Adaptation programme report for period Sept 2024 – Sept 2028		By September 2027
Northern Ireland	Progress report during first budgetary period (2023-2027).	The next progress report will be due after the first budgetary period has ended, due by 30/06/2030, after this progress reports will be due on a five yearly basis	By December 2027

Table 5

Scotland

Scope	Report	Reporting cycle	Planned timing
Scotland	Progress Report on reducing emissions	Annual	To be agreed
Scotland	Emissions Targets advice	At least every 5 years	In line with legislative requirements
Scotland	Independent Assessment of Scottish National Adaptation Plan	Twice every 5 years	After Adaptation Assessment reports in 2022 and 2023, no further reports anticipated until at least 2025, to allow for a full year of implementation for new Scottish National Adaptation Plan (SNAP).

Table 6
Wales

Scope	Report	Reporting cycle	Planned timing
Wales	Fourth Carbon Budget Advice (to include CB4 advice and CB3 offset limit with a call for evidence in early 2024)	Five yearly	By June 2025
Wales	Welsh Adaptation Progress Report	Timing to be advised by the WG	To be confirmed
Wales	Mitigation Progress Report	Five yearly	2027 - 2028 (likely by June 2028) The CCC is required to publish its report within six months of the publication of the Welsh Government's final statement for 2 nd Carbon Budget

1.4 Corporate governance and resources

1.4.1 Corporate governance

The governance structure within the CCC has been designed, where relevant, to be consistent with the principles of the Corporate Governance Code of Good Practice for Central Government Departments, published by HM Treasury.

The CCC's Framework Document describes how we are accountable to our Sponsor Organisations, our governance arrangements, and our management and budgeting processes. The Framework Document is published on the CCC website: [CCC Framework Document - January 2024](#).

Key forums within the governance structure include:

The **Operations Board** supports and advises the Chief Executive and Accounting Officer in the performance of their duties. The Board sets the strategic direction of the CCC and manages the CCC's resources, policies and work programme.

Its role includes:

- the development and implementation of strategy, operational plans, policies, procedures and budgets
- the monitoring of operating and financial performance
- the assessment and control of risk
- the prioritisation and allocation of resources
- supporting the Chairs of the Committee and the Adaptation Committee in terms of fulfilling their role and responsibilities as set out in the Framework Document

The **Programme Board** has a specific remit to set the direction for the analytical programme, supporting decision-making and overseeing the overall progress of the programme.

The **Management Team** has responsibility for making any necessary and appropriate decisions relating to the day-to-day performance of the CCC's business, and for the effective management of our staff.

The **Audit and Risk Assurance Committee (ARAC)** supports the board in discharging its responsibilities in relation to issues of risk, control and governance.

The non-executive members of the Audit and Risk Assurance Committee are:

- Rosalyn Schofield (Chair)
- Professor Piers Forster
- Steven Fries

1.4.2 Resources

The Chief Executive is designated as Accounting Officer and is responsible for the management of the CCC's day-to-day operations, ensuring it is run on the basis of the standards set out in HM Treasury's Managing Public Money.

(i) Finances

The indicative 2024-25 funding is £8m is subject to agreement from our Sponsor Organisations. The CCC has prepared a financial plan as part of its financial management and governance activities based on the indicative funding. Performance against this budget is kept under continual review and is reported to the Operations Board. The Committee provides its Sponsor Organisations with regular financial information to satisfy reporting requirements.

In all its activities, the Committee operates in line with the principles set out in HM Treasury's Managing Public Money and seeks to obtain value for money from its expenditure.

The remuneration of the Chairs and Committee Members is published in the Annual Report and Accounts on our website. The Annual Report and Accounts details the CCC's financial position and performance, and its main activities. These include the audited accounts and financial statements for the stated period.

(ii) Staffing

The Committee employs a Chief Executive and a Secretariat of approximately 60 staff, on a full-time equivalent basis. This comprises approximately 50 analytical full time equivalent staff, working across mitigation and adaptation and eight corporate support staff including specialists in communications and finance.

The challenging nature of our work means we need to attract and retain people who are at the forefront of their field. We place high importance on supporting our people, including investing in development opportunities to enhance their knowledge and skills.

March 2024

Corporate Plan
2024-2027

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